Leading Professional Development That Matters ... and Works



Afternoon at a Glance

- Introductions / Preconference Goals / Ice Breaker
- What's Your Ideal PD?
- Strategies for Today's Session
- Connie's Story
- Panel: Assessing Needs and Effectiveness (Anne, Chris, Susan)
- Looking Forward

Introductions

Goal: To Grow Our PD Gardens

What does it "feel" like?

- Your PD relationship to the adults in your building?
- If you are a teacher of preprofessionals, think about the relationship with the other faculty at your institution, rather than your students.

A visual metaphor...





Strategies for Today's Session



Planting Metaphor

- PD as a garden of possibilities
- Our strategies for "planting":
 - Interactive table talks building knowledge together
 - Stories to engage us in deeper questions
 - Reflecting on PD leadership

Know Your Plants

- Working with adult learners
- Popcorn sharing
 - What do we know about your adult learners?
 - How do they learn best?

What Do You Know About *Your* Adult Learners? How do they learn best?

- They like food
- Ego respect the individual
- Fearful of change
- Like choices
- Feel overwhelmed by all that is asked of them.
- Somewhat cynical need to know why asked to do something
- Adults may not be in the mode of learning in the way a child may be different world view
- Short attention span; needing variety
- Learning must be relevant to what they can do tomorrow
- Different levels of learners

What Do You Know About *Your* Adult Learners?

- They have opinions
- Bring life experiences to the table that a child may not have
- Sometimes a fear that others will discover that they have (perceived) ignorance
- People also want to show off and show what they already know pride
- People don't want to feel <u>undervalued</u>; they want to be respected for what they have
- They're tired. The world is on their shoulders.
- They have developed habits that work for them; that comfort may make them less interested in change.

What Do You Know About *Your* Adult Learners?

- Need some explicit guidance about what the expectations are for their participation if there are too many unknowns. Want clear expectations.
- They can be enthusiastic
- No more likely to enjoy lecture than kids are they want hands-on, visual, multimodal approaches
- They can be very appreciative that there is a resource in their building.
- Survival mode in a time of extreme change
- Teachers' metaphorical backpacks are getting heavier and heavier, with more people/groups/ political changes adding weight to that bag – "Will you add to my burden or lift my burden?" "Are you helping me or adding to my burden?" DA heard the term "institutional buckshot"



Preparing the Soil for Planting: Building on Past Experiences

Table Talk: What's Your Ideal PD?

You Said ...



- Reflection needed
- Proactive rather than reactive
- Need for peer-PD "informal" partners
- Questions prior to pd
- Relevant scenarios
- Talk with each other and share
- Sustained conversation
- Socializing, debriefing as a way to "step in"
- Build trust and "buy-in" trust your learners
- Frame, structure, focus
- Note the things that this won't be today
- Student-learning focus

You Said ...



- How do you build trust?
- How do you build transparency?
- How do people own the goal?
- Do they see the building toward common goal?



Adding the Miracle-Gro: Analyzing Real Needs and How to Meet Them

Connie Williams

They call it fishing... not catching

WAIT

WATCH

QUESTION

To create great Professional Development:

Take time to discover the needs of my faculty, administrators, and students.

> My "catch": successful students...



and confident colleagues

We call it learning....

Cast your fly line:

"how can I help you?" "have you ever thought about...?" "what if...?"

Growing Schools: Librarians as Professional Developers chapter 6: Connie Williams



What are the attributes of an effective PDer?

- Receptive
- Listener
- Observer
- Evaluator
- Patient
- Flexible
- Empathetic
- Realistic
- Connie: unintimidating; humble; approachable
- PDer should also be a learner; wanting to learn; willing to learn
- Have a sense of adventure and fun ("what works for elementary works for adults")
- Expertise (but not a know-it-all)
- Stand-up comedian

What are the attributes of an effective PDer?

- Vulnerability and being willing to be vulnerable in public
- Connie is "willing to show her underwear" (e.g., be vulnerable) ☺
- Connie: willing to experiment and take risk (e.g., learning to make infographics – she used <u>http://easel.ly</u>)
- Others see doors; you see windows (within school, building, district, community, beyond)
- Ability to accommodate
- Connie said over and over: the importance of being a continual "adult-watcher" to know them and be able to support and help them rather than be a burden
- We are guides; we're not sages on the stage how do we facilitate this learning? Is the key question.
- It's not about "I" as the librarian; it's about who WE are as a community

What are the attributes of an effective PDer?

- Fresh perspective "you gotta have a gimmick" keep the energy and engagement up
- Today, we acknowledge the value of formal, "special event" PD – but we want you to see that there is a larger toolkit of options – see your handout.
- We're talking today about homegrown PD how do you take the talent that is already there, and how do you leverage that talent?

Stages of Concern Handout

- One table conversation was: how do we differentiate PD by the learner?
- See handout: "Supporting a Learner's Stages of Concern"
- Every learner, at different points in the change process, has different needs. You need to address their needs *where they are*
- Ex: Stage 3: "Am I capable of doing this? Do I have the capacity?" What can you do as the PD leader?
 Give permission for folks to feel that feeling of anxiety
- "Change is not popular. The illusion of change is popular, because it retains the status quo, and everyone is happy."

7-Minute Break!

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Saint George and the Dragon Paolo Uccello Approx. 1470 National Gallery, UK

There are many ways to be a leader.

But being a leader is not negotiable.

- Judy Lawson, UM School of Information





Decision-Making Matrix

| | Collaborative | Not Collaborative |
|--------------|---|---|
| Critical | Meeting new standards new assessments strategic planning | Email staffing changes procedures priority updates |
| Not Critical | Discussion Board best practices unit development book discussions | Blog Post reflections book reviews routine updates |

From Harris, Christopher. 2012. "From FYI to PLC: How Our System Transformed Meetings Into Productive Conversations." in *Growing Schools: Librarians as Professional Developers*. Ed. Debbie Abilock, Kristin Fontichiaro, and Violet H. Harada. Santa Barbara, CA: ABC-CLIO. Adapted from Covey, Stephen R., A. Roger Merrill, and Rebecca R. Merrill. 1994. *First Things First: To Live, To Love, To Learn, to Leave a Legacy*. New York: Simon & Schuster.



Lesson Study







From Stokes, Anne. 2012. "My First Lesson Study: A Collegial Approach to Professional Development." In *Growing Schools: Librarians as Professional Developers.* Ed. Debbie Abilock, Kristin Fontichiaro, and Violet H. Harada. Santa Barbara, CA: ABC-CLIO.



Harker's Founding Committee Members:

Dean of Studies, Library Director, Instructional Technology Director, Campus Librarians, interested teachers (including department chairs)

Standardssetting

Information Literacy Steering Committee

Teacher surveys Fact finding





From consensus to accountability

Develop a common language and model of instruction Develop a systematic way for teachers to interact about instruction using the model

Establish a systematic way for teachers to observe each other using the model

Provide feedback to individual teachers using the model



A Quick, Quick Whisper In Your Ear: Badges

- The Next Big Thing in Tracking Learning?
- Wanna help figure it out?
- Special invitation from <u>http://badg.us</u>



• Stickers \rightarrow Badges \rightarrow Evidence



Wikistix Redux

- What have I gotten out of this?
- What would I like to try?
- Who will help me do it?
- How will I do it? What's the plan?



Synthesis

We'll post our handouts, your ideas, and the slides at **http://goo.gl/qiOtq** soon – and will e-mail you!

Thanks!

Stop by and visit us at the ABC-CLIO booth (#1608) tonight!

We'll post our handouts, your ideas, and the slides at http://goo.gl/qiOtq soon - and will e-mail you!

> We'd love to show off what contributors like Connie, Chris, Anne, Mariah, and Susan have been working on for the past two years!

5:30-6:30 tonight! SCHOOLS Librarians as Professional Developers

> Debbie Abilock, Kristin Fontichiaro, and Violet H. Harada, Editors